Determination of Critical Pattern of 60 Meter Ship Construction Project Using Precedence Diagram Method (PDM)

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Abstract: PT. XYZ in Surabaya is engaged in the production of commercial ships, providing ship repair and maintenance services as well as general engineering with specifications based on orders. Along with the development of the technology industry, ship production requires every shipyard to evaluate the system used. The time delay is the problem of building a 60 meter commercial ship. The Precedence Diagram Method (PDM) is a method for scheduling project time and showing critical trajectories of project activities. The results showed that in the project scheduling, there are 13 activities that have a zero value or critical activity which are activities Hull Fabrication, Hull Sub Assembly, Hull Assembly, Hull Erection, Blasting and Painting Raw Material, Finishing Hull, Anode, Machinery Outfitting, Cabling, Computing and Information, Machinery Commisioning, Equipment Commisioning, Harbour Acceptance Test, Yard Trial, Delivery to Customer So that it needs more strict control and supervision from the contractor in carrying out the activities of the 60 meter commercial ship building project activities for each activity/activity so that it does not experience delays and the project can be completed on time.

Keywords: Controlling, Planning, Critical trajectories, PDM.

I INTRODUCTION

PT. XYZ in Surabaya is engaged in the production of commercial vessels, providing ship repair and maintenance services as well as general engineering with specifications based on orders (Silvianita, 2018).

Along with the development of the technology industry, ship production

requires every shipyard to evaluate the system used. The new ship building project is required to work fast according to the schedule. Poor performance, low quality, and cost overruns often occur in a project (Arica Dwi Susanto, 2018).

The literature used in this paper were obtained to support the research. These literature includes paper titled A fuzzy pert approach to evaluate plant construction project scheduling risk under uncertain resources capacity (R.Lin, 2009). Earned Value Management Systems: Challenges and Future Direction (Wilson, 2013). CPM, PERT and Project Management With Fuzzy Logic Technique and Implementation On A Business (Mazlum, 2015). Integration of Building Information Modeling and Critical Path Method Schedules to Simulate the Impact of Temperature and Humidity at the Project Level (Shan, 2014). Comparative Study of Management Operation System Techniques (MOST) and CPM in Construction Scheduling (Shailla, 2014). Extension of Time Determination in Construction Projects in Nigeria: The Critical Path Method (Andawei, 2014). Critical path analysis management of fractured neckof femur (Balla, 1995). The Critical Path Method In Estimating Project Duration (Nafkha, 2016). Critical Path Analysis for New Product Planning (Wong, 1964). Measuring the Actual Energy Cost Performance of Green Buildings: A Test of the Earned Management Value Approach Cost (Dwaikat, 2016). Control Performance Review of Software Projects by

Using the Earned Value Management (Alecu, 2014). Critical Path Method in Designing (Agarwal, Feasible Solutions Traditional Critical Path Method versus Critical Chain Project Management: Comparative View 2015). (M, Planning And Control With Pert And Cpm (K.K.Khandelwal, 2002). Project Planning And Scheduling Using PERT And CPM Techniques With Linear Programming: Case Study (Agyei, 2015). Fast Missile Boat Project Planning using CPM and What If Analysis Method (Silvianita, 2018). CPM Schedule Summarizing Function of the Beeline Diagram Method (Kim, 2012). Earned value method as a tool for project control (Czarnigowska, 2008). The Factors Affecting The Methods of Construction Projects Scheduling: An State of The Art and Overview (Fatemeh Nouban, 2017). Contruction Project Scheduling with Time, Cost and Material Restrictions Using Fuzzy Mathematical Models and Critical Path Method (Daniel Castro-Lacouture, 2009). Planning and Monitoring of industrial punch development processes (Y. Arslan, 2017)

PDM is a network that is generally in the form of a rectangle, while the arrow is only as a guide to the relations of the activities in question. The activity relationship shows the relationship between activities with one line from the previous node to the next node.

This Paper is organized as follows. Section 2 review about the basic ship theory. Section 3 gives result and section 4 discussion of research. Finally, in section 5 present conclusion this paper.

II MATERIALS AND METHODS

Technical Concept

In determining the exact duration factors:

- 1. Volume of work
- 2. The condition in project fields
- 3. Weather conditions
- 4. Resources conditions (labor, materials, equipment)
- 5. Experiences on previous project (similar project)

Project Time Management

There are three stages to be performed in project management:

1. Planning Process

Planning process includes the setting of goals, defining projects and forming team organizations. Regarding the capability in working on several projects at once (mostly in large companies), an effective way to assign labors and physical resources is through the project organization. The project organization is led by a project manager who coordinates project activities with other departments and reports to top management.

2. Scheduling

Scheduling is the link between labor, money, and materials used in a project. Project scheduling involves specifying the duration of project activities to be completed, raw materials, labor and time required for each activity. The popular approach used is the Gantt Chart or the Bar Chart Method. Other project scheduling methods are PERT (Project Evaluation and Review Technique) and CPM (Critical Path Method).

3. Controlling

Project controls include control over resources, cost, quality and budget. Project control is also used to revise the project plan and allow to change/shift resources to a needed places (rearranging) so that the time and cost can be appropriate. Project control involves strict supervision of resources, cost, quality and budget. Control also means the use of feedback loops to revise the project plan and resource arrangements where needed.

Network Component

There are two approaches to describe the project network: activity on node - AON and activity on arrow (AOA). At the AON convention, the point indicates the activity, whereas at the AOA, the arrow indicates the activity.

Precedence Diagram Method (PDM)

Precedence Diagram Method is a networking method that is included in the classification of AON (Activity On Node). In this method, the activity is written in a node that is generally rectangular, while the arrows

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as a pointer relationship between the activities concerned. Thus the dummy which is an important sign to indicate the dependence relationship, is not required in PDM.

The precedence method diagram can be described as four relations of activity/logic, Each node has two ends, namely the beginning or beginning = (S) and the end or end = (F) that is (Tan, 1998):

In the precedence diagram method, the existence of four relations of activity/logic can

be described. Each node has two ends namely the beginning/starting tip = (S) and end/finish tip = (F) (Tan, 1998):

- 1. Activity relation of *Start-to-start* (SS): When A starts, B can be started.
- 2. Activity Relation of *Start-to-finish* (SF): When A starts, B can be finished.
- 3. Activity Relation *Finish-to-Start* (FS): When A finish, B can be started.
- 4. Activity Relation *Finish-to-finish* (FF): When A finish, B can be finished.

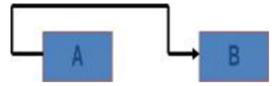


Fig. 1 Activity Relation of Start-to-Start (SS)



Fig. 2 Activity Relation of Start-to-Finish (SF)

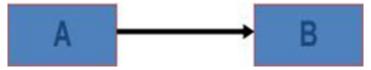


Fig. 3 Activity Relation of Finish-to-Start (FS)

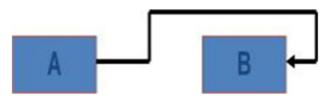


Fig. 4 Activity Relation of Finish-to-Finish (FF)

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Method of Research.

Analysis of this research data are as follows:

Calculations was performed using excel software whose results can handle planning an activity, organizing and controlling time and costs that convert input data into an output data according to purpose, then the overall time of building a 60 meter commercial ship can be known.

III. RESULTS

In this part, the authors would like to discuss about critical path with PDM, so that the expected time can be in accordance with the planning of the 60 meters commercial ship construction

The time and cost plan data of a 60 meter commercial ship construction project was for 314 days. The data on the schedule and duration of the 60 meter commercial ship building planning project along with the time duration are presented in table 1 and the cost budget design data are listed in table 2.

Table. 1 Schedule and Duration of the 60 Meter Commercial Ship Construction Project

1 4	Bible. I Schedule and Duration of the 60			ction Project	
No	Activity	Duration (Day)	Start	Finish	
	Hull Construction		10/10/2016	06/06/2017	
1	Hull Fabrication	70	10/10/2016	15/01/2017	
2	Hull Sub Assembly	104	18/10/2016	11/03/2017	
3	Hull Assembly	137	26/10/2016	06/05/2017	
4	Hull Erection	137	25/11/2016	06/06/2017	
	Painting anode Catodic Protection		01/10/2016	22/05/2017	
5	Blasting and Painting Raw Material	48	10/10/2016	15/12/2016	
6	Block Blasting and Painting	137	15/11/2016	31/05/2017	
7	Finishing Hull	27	06/06/2017	12/07/2017	
8	Painting Outfitting	79	06/06/2017	22/09/2017	
9	Anode	19	14/03/2017	07/04/2017	
	Hull Outfitting		10/10/2016	05/10/2017	
10	Seat and Foundation	86	10/10/2016	07/02/2017	
11	Deck Machinery and Equipment	86	07/02/2017	07/06/2017	
12	Interior	171	07/02/2017	05/10/2017	
	Machinery Outfitting		10/10/2016	05/10/2017	
13	Piping System Including Ducting	181	10/10/2016	20/06/2017	
14	Shafting	51	20/06/2017	30/08/2017	
15	Machinery Outfitting	25	31/08/2017	05/10/2017	
	Electric, Electronic Outfitting		10/10/2016	05/10/2017	
16	Cabling	172	10/10/2016	07/06/2017	
17	Power Supply	172	02/11/2016	01/07/2017	
18	Illuminiation	172	26/11/2016	26/07/2017	
19	Communication and Instrumentation	178	21/12/2016	18/08/2017	
20	Computing and Information	172	13/01/2017	12/09/2017	
21	Nautical and Radio	172	07/02/2017	05/10/2017	
	Function and Commisioning		05/10/2017	30/10/2017	
22	Machinery Commissioning	9	05/10/2017	18/10/2017	
23	Equipment Commissioning	8	10/10/2017	21/10/2017	
24	Lighting Commissioning	4	18/10/2017	24/10/2017	
25	System Control Commissioning	4	24/10/2017	30/10/2017	
	HAT and SAT		02/11/2017	18/12/2017	
26	Harbour Acceptance Test	31	02/11/2017	16/12/2017	
27	Yard Trial	14	27/11/2017	18/12/2017	
	Delivery		20/12/2017	20/12/2017	
28	Delivery to Customer	0	20/12/2017	20/12/2017	

Table. 2 Budget Plan

No.	Job Description			Cost		
190.				(Thousands Rupiah)		
A	Hul	Construction				
	1	Hull Fabrication	Rp	46.176.942		
	2	Hull Sub Assembly	Rp	6.244.996		
	3	Hull Assembly	Rp	8.286.629		
	4	Hull Erection	Rp	8.286.629		
В	Pair	ting anode Catodic Protection				
	5	Blasting and Painting Raw Material	Rp	3.242.594		
	6	Block Blasting and Painting	Rp	2.522.018		
	7	Finishing Hull	Rp	1.621.297		
	8	Painting Outfitting	Rp	4.743.795		
	9	Anode	Rp	1.140.913		

No	Job Description			Cost				
No.	Job Description		(Thou	sands Rupiah)				
C	Hull Outfitting							
	10	Seat and Foundation	Rp	5.224.179				
	11	Deck Machinery and Equipment	Rp	5.224.179				
	12	Interior	Rp	10.388.311				
D	Mac	chinery Outfitting						
	13	Piping System Including Ducting	Rp	10.928.743				
	14	Shafting	Rp	3.122.498				
	15	Machinery Outfitting	Rp	1.561.249				
E	Elec	tric, Electronic Outfitting						
	16	Cabling	Rp	4.203.363				
	17	Power Supply	Rp	4.563.651				
	18	Illuminiation	Rp	4.383.507				
	19	Communication and Instrumentation	Rp	4.743.795				
	20	Computing and Information	Rp	4.803.843				
	21	Nautical and Radio	Rp	3.963.171				
E	Fun	ction and Commisioning						
	22	Machinery Commissioning	Rp	600.480				
	23	Equipment Commisioning	Rp	540.432				
	24	Lighting Commisioning	Rp	120.096				
	25	System Control Commissioning	Rp	420.336				
F	HA'	Γ and SAT						
	26	Harbour Acceptance Test	Rp	1.921.537				
	27	Yard Trial	Rp	900.721				
G	Deli	ver <u>y</u>						
	28	Delivery to Customer	Rp	120.096				
	TO	ral .	Rp	150.000.000				

Gantt Chart Planning Data for 60 Meter Commercial Ship Construction Project

Making a planning schedule for a 60 meter commercial ship construction project used the Gantt Chart to determine when the

activities / activities were started, postponed and completed.

The plan schedule of a 60 meter commercial ship construction project can be seen in the following figure below:

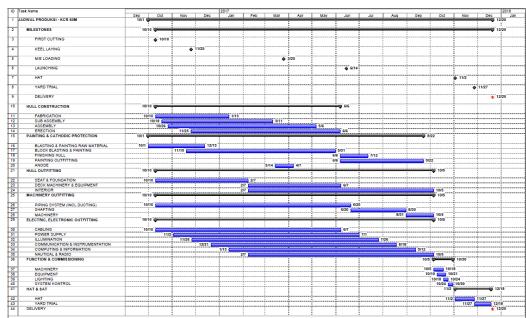


Fig. 5 Gantt Chart Planning Data for 60 Meter Commercial Ship Construction Project

IV DISCUSSION

In this study, the PDM method used one determinant number and four constraints. The four constraints in the Precedence Diagram Method (PDM) are important components in the formation of its network. In addition, the four constraints give different

forms by placing activity information in the display of precedent diagrams as nodes.

The results of the construction data determination on the 60 meter commercial ship construction project can be seen in the following table:

Table. 3 Determination the Construction of the 60 Meter Commercial Ship Construction Project

No	The Activities	Konstrain
1	Hull Fabrication	-
2	Hull Sub Assembly	SS(1-2) = 6
3	Hull Assembly	SS(2-3) = 6
4	Hull Erection	SS(3-4) = 22
5	Blasting and Painting Raw Material	-
6	Block Blasting and Painting	SS(5-6) = 30
7	Finishing Hull	FS(9-7) = 42
		FS(3-7) = 22
		FS(4-7) = 0
		FS(6-7) = 4
8	Painting Outfitting	FS(4-8) = 0
		FS(6-8) = 4
9	Anode	FS(2-9) = 2
10	Seat and Foundation	-
11	Deck Machinery and Equipment	FS(10-11) = 0
12	Interior	FS(10-12) = 0
13	Piping System Including Ducting	=
14	Shafting	FS(11-14) = 9
		FS(13-14) = 0
15	Machinery Outfitting	FS(7-15) = 37
		SS(8-15) = 63
		FS(14-15) =1
16	Cabling	
17	Power Supply	SS(16-17) = 17
18	Illuminiation	SS(16-18) = 35
19	Communication and Instrumentation	SS(16-19) = 52

No	The Activities	Konstrain
20	Computing and Information	SS(16-20) = 70
21	Nautical and Radio	SS(16-21) = 86
22	Machinery Commissioning	FS(12-22) = 0
		FS(15-22) = 0
23	Equipment Commissioning	FS(16-23) =89
		FS(17-23) = 72
		FS(18-23) = 54
		FS(19-23) = 31
		FS(20-23) = 20
		FS(21-23) = 4
24	Lighting Commissioning	SS(23-24) = 6
25	System Control Commissioning	FS(24-25) = 0
26	Harbour Acceptance Test	FS(22-26) = 11
		FS(23-26) = 9
		FS(25-26) = 3
27	Yard Trial	SS(26-27) = 18
28	Delivery to Customer	FS(27-28) = 2

Table. 4 Table of Activities for Construction of a 60 Meter Commercial Ship Construction Project

<u> Fable. 4</u>	. 4 Table of Activities for Construction of a 60 Meter Commercial Ship Construction Project					
No	Job Description	Activity Code	Initial Activity	Duration (Day)		
	Hull Construction					
1	Hull Fabrication	1	-	70		
2	Hull Sub Assembly	2	1	104		
3	Hull Assembly	3	2	137		
4	Hull Erection	4	3	137		
	Painting anode Catodic Protection					
5	Blasting and Painting Raw Material	5	-	48		
6	Block Blasting and Painting	6	5	137		
7	Finishing Hull	7	3, 4, 6, 9	27		
8	Painting Outfitting	8	4, 6	79		
9	Anodizing	9	2	19		
	Hull Outfitting					
10	Seat and Foundation	10	-	86		
11	Deck Machinery and Equipment	11	10	86		
12	Interior	12	10	171		
	Machinery Outfitting					
13	Piping System Including Ducting	13	-	181		
14	Shafting	14	11, 13	51		
15	Machinery Outfitting	15	7. 8. 14	25		
	Electric, Electronic Outfitting					
16	Cabling	16	-	172		
17	Power Supply	17	16	172		
18	Illuminiation	18	16	172		
19	Communication and Instrumentation	19	16	178		
20	Computing and Information	20	16	172		
21	Nautical and Radio	21	16	172		
	Function and Commisioning					
22	Machinery Commissioning	22	12, 15	9		
23	Equipment Commissioning	23	16,17,18,19,20,21	8		
24	Lighting Commisioning	24	23	4		
25	System Control Commissioning	25	24	4		
	HAT and SAT					
26	Harbour Acceptance Test	26	22, 23, 25	31		
27	Yard Trial	27	26	14		
	Delivery					
28	Delivery to Customer	28	27	0		

Based on the series of project activities in the table above with the addition of constrains provisions in table 4, they were then described in the form of a networking planning diagram using activity signs in the activity on node (AON) model as shown below:

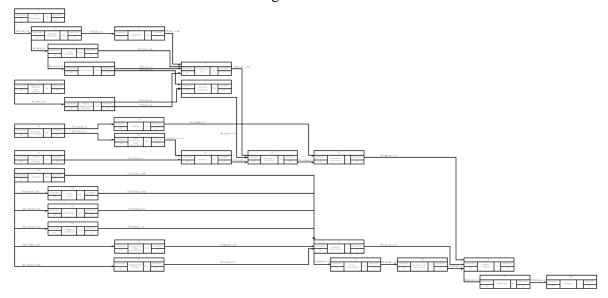


Fig. 6 Activity On Node of 60 Meter Commercial Ship Construction Project

After the Time Schedule was known, the next step was the researcher to perform the PDM calculation to find out the project completion time. The PDM it consists of two stages, namely forward pass and backward pass.

1. Forward Pass

o Activity 6
ES =
$$0 + 30 = 30$$

EF = $30 + 137 = 167$

$$= 171 + 0 = 171$$

$$= 167 + 4 = 171$$

$$= 172 + 27 = 199$$
• Activity 8
$$= 171 + 0 = 171$$

$$= 167 + 4 = 170$$

$$= 167 + 4 = 170$$

$$= 171 + 79 = 250$$
• Activity 9
$$= 171 + 79 = 250$$
• Activity 9
$$= 110 + 2 = 112$$

$$= 112 + 18 = 130$$

o Activity 10
ES (10) = 0
EF (10) =
$$0 + 86 = 86$$

```
= 232 + 1 = 233
                                                  o Activity 28
             = 235 + 25 = 260
  EF (15)
                                                     LF (28)
                                                                = 314
                                                     LS (28)
                                                                =314-0=314
o Activity 16
  ES (16)
                                                  o Activity 27
             =0
  EF (16)
             = 0 + 172 = 172
                                                     LF (27)
                                                                = 314 - 2 = 312
                                                     LS (27)
                                                                =312-14=298
o Activity 17
  ES (17)
             = 0 + 17 = 17
                                                  o Activity 26
  EF (17)
             = 17 + 172 = 189
                                                     LF (26)
                                                                = 298 - 18 + 31 = 311
                                                                = 311 - 31 = 280
o Activity 18
                                                     LS (26)
  ES (18)
             = 0 + 35 = 35
                                                  o Activity 25
  EF (18)
             =35+172=207
                                                     LF (25)
                                                                =280-3=277
o Activity 19
                                                     LS (25)
                                                                = 277 - 4 = 273
                                                  o Activity 24
  ES (19)
             = 0 + 52 = 52
  EF (19)
             =52+178=230
                                                     LF (24)
                                                                = 273 - 0 = 273
                                                     LS (24)
                                                                = 273 - 4 = 269
o Activity 20
             = 0 + 70 = 70
  ES (20)
                                                  o Activity 23
  EF (20)
             =70 + 172 = 242
                                                     LF (23)
                                                                = 269 - 6 + 8 = 271
                                                                =280-9=271
o Activity 21
                                                                =271-9=262
  ES (21)
             = 0 + 86 = 86
                                                     LS (23)
  EF (21)
             = 86 + 172 = 258
                                                  o Activity 22
o Kegiatan 22
                                                     LF (22)
                                                                =280-11=269
                                                                =269-9=260
  ES (22)
             = 257 + 0 = 257
                                                     LS (22)
             = 260 + 0 = 260
                                                  o Activity 21
  EF (22)
             = 260 + 9 = 269
                                                     LF (21)
                                                                = 262 - 3 = 259
                                                     LS (21)
o Activity 23
                                                                = 259 - 172 = 87
  ES (23)
             = 172 + 89 = 261
                                                  o Activity 20
    = 189 + 72 = 261
                                                     LF (20)
                                                                = 262 - 20 = 242
    =207 + 54 = 261
                                                     LS (20)
                                                                = 242 - 172 = 70
    = 230 + 31 = 261
                                                  o Activity 19
    = 242 + 20 = 262
                                                     LF (19)
                                                                = 262 - 31 = 231
    = 258 + 3 = 261
                                                     LS (19)
                                                                = 231 - 178 = 53
  EF (23)
             = 262 + 9 = 271
                                                  o Activity 18
o Activity 24
                                                     LF (18)
                                                                = 262 - 54 = 208
                                                                =208-173=36
  ES (24)
             = 262 + 6 = 268
                                                     LS (18)
             = 268 + 4 = 272
  EF (24)
                                                  o Activity 17
o Activity 25
                                                     LF (17)
                                                                = 262 - 72 = 190
  ES (25)
             = 272 + 0 = 272
                                                     LS (17)
                                                                = 190 - 172 = 18
  EF (25)
             = 272 + 4 = 276
                                                  o Activity 16
o Activity 26
                                                     LF (16)
                                                                = 262 - 89 = 172
                                                     LS (16)
                                                                = 173 - 172 = 1
  ES (26)
             = 269 + 11 = 280
                                                                = 18 - 17 = 1
             = 269 + 9 = 278
                                                                = 36 - 35 = 1
             = 275 + 3 = 279
             = 280 + 31 = 311
                                                                = 53 - 52 = 1
  EF (26)
                                                                =70-70=0
o Activity 27
  ES (27)
             = 280 + 18 = 298
                                                                = 87 - 86 = 1
  EF (27)
             = 298 + 14 = 312
                                                  o Activity 15
o Activity 28
                                                     LF (15)
                                                                = 260 - 0 = 260
  ES (28)
             = 312 + 2 = 314
                                                     LS (15)
                                                                = 260 - 25 = 235
  EF (28)
             = 314 + 0 = 314
                                                  o Activity 14
Backward Pass.
                                                     LF (14)
                                                                = 235 - 1 = 234
```

2.

Table. 5 Recapitulation of ES, EF, SL, LS and LF Value Calculation of the 60 Meter Commercial Ship Construction Project

Activity Code	Duration (Day)	ES	EF	SL	LS	LF
1	70	0	70	0	0	70
2	104	6	120	0	6	120
3	137	12	149	0	12	149
4	137	34	173	0	34	173
5	48	0	48	0	0	48
6	137	30	167	1	31	168
7	27	172	199	0	172	199
8	79	171	250	2	173	252
9	19	112	130	0	112	130
10	86	0	86	1	1	87
11	86	86	172	1	87	173
12	171	86	257	1	87	258
13	181	0	181	1	1	183
14	51	181	232	2	183	234
15	25	235	260	0	235	260
16	172	0	172	0	0	172
17	172	17	189	1	18	190
18	172	35	207	1	36	208
19	178	52	230	1	53	231
20	172	70	242	0	70	242
21	172	86	258	1	87	259
22	9	260	269	0	260	269
23	8	262	271	0	262	271
24	4	268	272	1	269	273
25	4	272	276	1	273	277

Activity Code	Duration (Day)	ES	EF	SL	LS	LF
26	31	280	311	0	280	311
27	14	298	312	0	298	312
28	0	314	314	0	314	314

Based on Table 5, the critical path from the PDM calculation was obtained. The critical path is the path through which critical work passes, namely the work that has the earliest start time equals with the last start time (ES = LS) and the earliest completion time equals with the latest finish time (EF = LF). The critical path on PDM can be seen in the following figure:

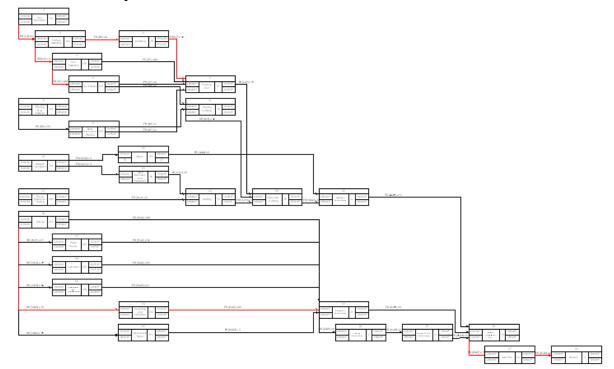


Fig. 7 PDM critical track on the 60 Meter Commercial Ship Construction Project

V. CONCLUSION

Based on the calculations obtained, activity Hull Fabrication, Hull Sub Assembly, Hull Assembly, Hull Erection, Blasting and Painting Raw Material, Finishing Hull, Anode, Machinery Outfitting, Cabling, Computing and Information, Machinery Commisioning, Equipment Commissioning, Harbour Acceptance Test, Yard Trial, Delivery to Customer are critical paths. Thus, control and supervision is more stringent in carrying out the activities of the 60 meter commercial ship building project activities than the contractor on each activity to avoid delays so that the project can be completed on time.

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